HELPING businesses
HELPING customers
HELPING communities
HELPING team members
HELPING people
TRIUMPH
TRIUMPH

April 21, 2021 Q1 2021 Earnings Release



### **DISCLAIMER**



#### FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements. Any statements about our expectations, beliefs, plans, predictions, forecasts, objectives, assumptions or future events or performance are not historical facts and may be forward-looking. You can identify forward-looking statements by the use of forward-looking terminology such as "believes," "expects," "should," "seeks," "likely," "intends," "projects," "projects," "estimates" or "anticipates" or the negative of these words and phrases or similar words or phrases that are predictions of or indicate future events or trends and that do not relate solely to historical matters. You can also identify forward-looking statements by discussions of strategy, plans or intentions. Forwardlooking statements involve numerous risks and uncertainties and you should not rely on them as predictions of future events. Forward-looking statements depend on assumptions, data or methods that may be incorrect or imprecise and we may not be able to realize them. We do not guarantee that the transactions and events described will happen as described (or that they will happen at all). The following factors, among others, could cause actual results and future events to differ materially from those set forth or contemplated in the forward-looking statements: business and economic conditions generally and in the bank and non-bank financial services industries, nationally and within our local market areas; the impact of COVID-19 on our business, including the impact of the actions taken by governmental authorities to try and contain the virus or address the impact of the virus on the United States economy (including, without limitation, the CARES Act), and the resulting effect of all of such items on our operations, liquidity and capital position, and on the financial condition of our borrowers and other customers; our ability to mitigate our risk exposures; our ability to maintain our historical earnings trends; changes in management personnel; interest rate risk; concentration of our products and services in the transportation industry; credit risk associated with our loan portfolio; lack of seasoning in our loan portfolio; deteriorating asset quality and higher loan charge-offs; time and effort necessary to resolve nonperforming assets; inaccuracy of the assumptions and estimates we make in establishing reserves for probable loan losses and other estimates; risks related to the integration of acquired businesses (including our pending acquisition of HubTran Inc. and developments related to our acquisition of Transport Financial Solutions and the related over-formula advances) and any future acquisitions; our ability to successfully identify and address the risks associated with our possible future acquisitions, and the risks that our prior and possible future acquisitions make it more difficult for investors to evaluate our business, financial condition and results of operations, and impairs our ability to accurately forecast our future performance; lack of liquidity; fluctuations in the fair value and liquidity of the securities we hold for sale; impairment of investment securities, goodwill, other intangible assets or deferred tax assets; our risk management strategies; environmental liability associated with our lending activities; increased competition in the bank and non-bank financial services industries, nationally, regionally or locally, which may adversely affect pricing and terms; the accuracy of our financial statements and related disclosures; material weaknesses in our internal control over financial reporting; system failures or failures to prevent breaches of our network security; the institution and outcome of litigation (including related to our pending litigation with the United States Postal Service and a counterparty relating to certain misdirected payments) and other legal proceedings against us or to which we become subject; changes in carry-forwards of net operating losses; changes in federal tax law or policy; the impact of recent and future legislative and regulatory changes, including changes in banking, securities and tax laws and regulations, such as the Dodd-Frank Wall Street Reform and Consumer Protection Act (the "Dodd-Frank Act") and their application by our regulators; governmental monetary and fiscal policies; changes in the scope and cost of FDIC, insurance and other coverages; failure to receive regulatory approval for future acquisitions; and increases in our capital requirements.

While forward-looking statements reflect our good-faith beliefs, they are not guarantees of future performance. All forward-looking statements are necessarily only estimates of future results. Accordingly, actual results may differ materially from those expressed in or contemplated by the particular forward-looking statement, and, therefore, you are cautioned not to place undue reliance on such statements. Further, any forward-looking statement speaks only as of the date on which it is made, and we undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events or circumstances, except as required by applicable law. For a discussion of such risks and uncertainties, which could cause actual results to differ from those contained in the forward-looking statements, see "Risk Factors" and the forward-looking statement disclosure contained in Triumph's Annual Report on Form 10-K, filed with the Securities and Exchange Commission on February 12, 2021.

#### **Non-GAAP Financial Measures**

This presentation includes certain non-GAAP financial measures intended to supplement, not substitute for, comparable GAAP measures. Reconciliations of non-GAAP financial measures to GAAP financial measures are provided at the end of the presentation. Numbers in this presentation may not sum due to rounding.

Unless otherwise referenced, all data presented is as of March 31, 2021.



### **COMPANY OVERVIEW**



Triumph Bancorp, Inc. (NASDAQ: TBK) ("Triumph") is a financial holding company headquartered in Dallas, Texas. Triumph offers a diversified line of community banking, national lending, and commercial finance products through its bank subsidiary, TBK Bank, SSB. <a href="www.triumphbancorp.com">www.triumphbancorp.com</a>

**TOTAL ASSETS** 

\$6.1 billion

MARKET CAP(1)

\$2.3 billion

**TOTAL LOANS** 

\$5.1 billion

**TOTAL DEPOSITS** 

\$4.8 billion

Data is as of March 31, 2021, except as noted below <sup>(1)</sup> Data is as of April 19, 2021



### **Q1 2021 RESULTS**



- Diluted earnings per share of \$1.32 for the quarter
- Total loans held for investment increased \$87.7 million
  - The commercial finance portfolio increased \$146.4 million, the national lending portfolio decreased \$30.5 million, and the community banking portfolio decreased \$28.2 million
- Total deposits increased \$73.1 million, or 1.5%. Noninterest bearing demand deposits grew \$284.9 million, or 21.1%
- Credit loss expense was a benefit of \$7.8 million driven by:
  - A \$9.5 million reduction in ACL due to improvements in economic forecasts.
  - \$1.9 million increase in ACL due to increases in specific reserves, including \$2.9 million expense related to the TFS acquisition
- Net charge-offs were \$41.3 million, including a fully reserved \$41.3 million charge-off related to the TFS acquisition; \$35.6 million of which was indemnified by Covenant Logistics Group, Inc.
- The \$2.9 million increase in required ACL as well as accretion of most of the fair value discount on the indemnification asset resulted in a \$4.7 million pre-tax gain on the indemnification asset which was recorded through non-interest income.

\$33.1 million

Net income to common stockholders

LOAN GROWTH

Loans Held for Investment NIM

6.06%

Net Interest
Margin<sup>1</sup>

TCE/TA 8.98%

Tangible Common Equity / Tangible Assets<sup>2</sup> ROATCE **26.19**%

Return on Average Tangible Common Equity<sup>2</sup>

<sup>&</sup>lt;sup>2</sup> Reconciliations of non-GAAP financial measures can be found at the end of the presentation



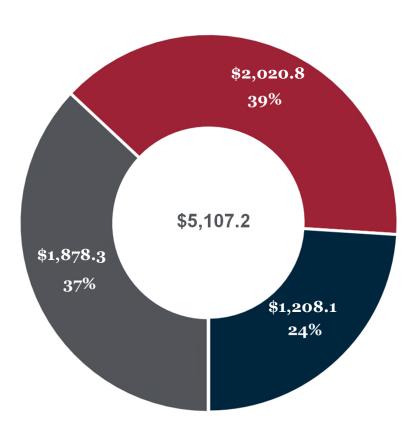
<sup>&</sup>lt;sup>1</sup> Includes discount accretion on purchased loans of \$3,501 in Q1 2021 (dollars in thousands)

### **LOAN PORTFOLIO**



#### **TOTAL LOANS**

(in millions)



#### **COMMERCIAL FINANCE**

Factoring, asset based lending, and equipment finance produce top tier return on assets

#### **COMMUNITY BANKING**

Focused on core deposit generation and business lending in the communities we serve

#### **NATIONAL LENDING**

Mortgage warehouse to provide portfolio diversification and liquid credit to opportunistically supplement our loan portfolio

Total loans include \$5.7 million of 1-4 residential mortgage loans held for sale and \$16.9 million of liquid credit loans held for sale

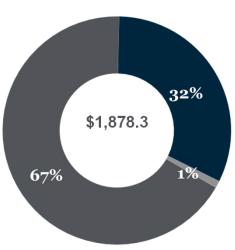


### **LOAN PORTFOLIO DETAIL**



#### **COMMUNITY BANKING**

37% of Total Portfolio



**REAL ESTATE** 

| Commercial Real Estate                | \$<br>784.1 |
|---------------------------------------|-------------|
| Construction, Land & Development      | \$<br>223.8 |
| 1-4 Family Residential <sup>(1)</sup> | \$<br>148.6 |
| Farmland                              | \$<br>97.8  |
|                                       |             |

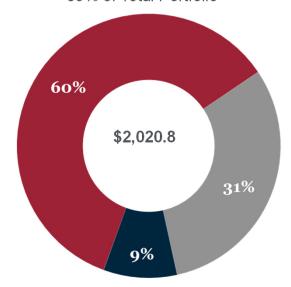
#### **COMMERCIAL**

| Agriculture                 | \$<br>83.9  |
|-----------------------------|-------------|
| Paycheck Protection Program | \$<br>237.3 |
| General                     | \$<br>288.  |
|                             |             |

#### CONSUMER

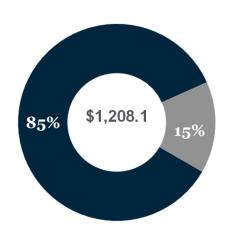
#### **COMMERCIAL FINANCE**

39% of Total Portfolio



#### **NATIONAL LENDING**

24% of Total Portfolio



| FACTORED RECEIVABLES |
|----------------------|

**ASSET-BASED LENDING** 

14.3

Triumph Business Capital

| les \$ | 89.7  |
|--------|-------|
| \$     | 623.3 |
|        |       |

1,119.0

188.8

MORTGAGE WAREHOUSE

LIQUID CREDIT(2)

1,031.7

176.4

Chart data labels – dollars in millions (1) Includes \$5.7 million of 1-4 residential mortgage loans held for sale (2) Includes \$16.9 million of liquid credit loans held for sale



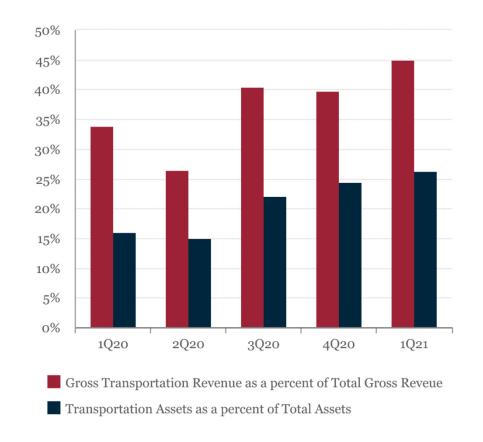
### TRANSPORTATION FINANCE



By proudly banking the trucking industry, we intend to be a leading player in a large industry that is a profitable sector for a well-positioned bank.

# Products we offer to transportation clients include:

- Checking
- Treasury management
- Factoring
- Equipment finance
- Commercial lending
- Fuel cards
- Insurance brokerage
- TriumphPay



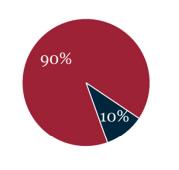
Gross transportation revenue consists of factoring revenue from transportation clients, interest and fees from commercial loans to borrowers in transportation industries, transportation related insurance commissions, and revenue from TriumphPay. Total gross revenue consists of total interest income and noninterest income. Transportation assets include transportation related factored receivables and commercial loans to borrowers in transportation industries.



### TRIUMPH BUSINESS CAPITAL FACTORING

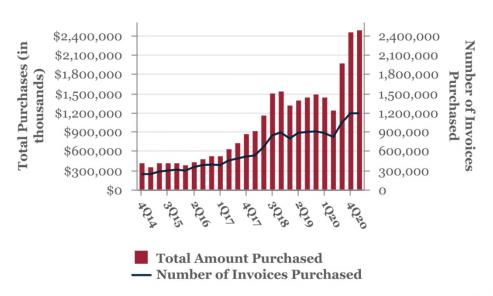


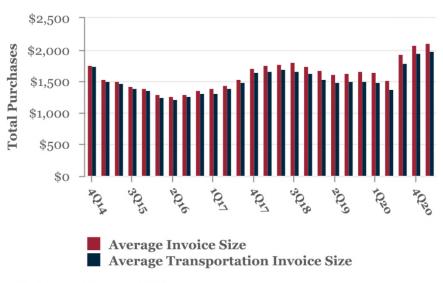
#### **CLIENT PORTFOLIO MIX**



■ Transportation ■ Non-Transportation

- Yield of 13.85% in the current quarter
- Net charge-off rate of 3.95% in the current quarter\*





On July 8, 2020, we acquired \$107.5 million of factored receivables from Transport Financial Solutions. On June 2, 2018, we acquired \$131.0 million of transportation factoring assets via the acquisition of Interstate Capital Corporation and certain of its affiliates



### #TRIUMPH PAY CARRIER PAYMENT PLATFORM



#### **CLIENTS ON PLATFORM**





























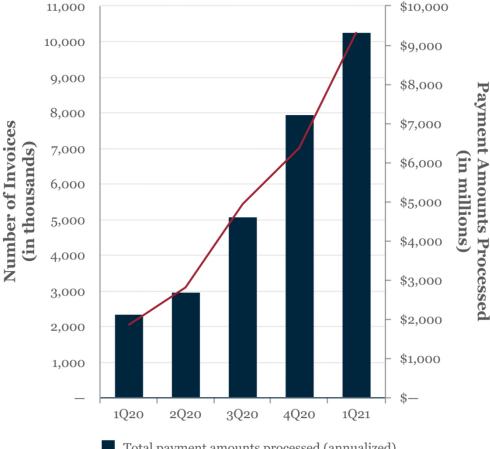






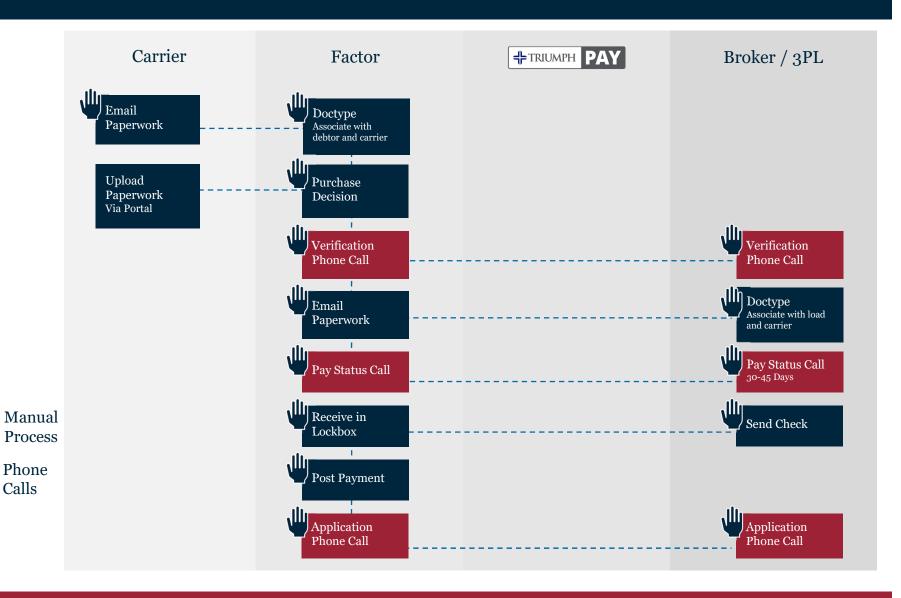


#### INVOICE AND PAYMENT TRENDS



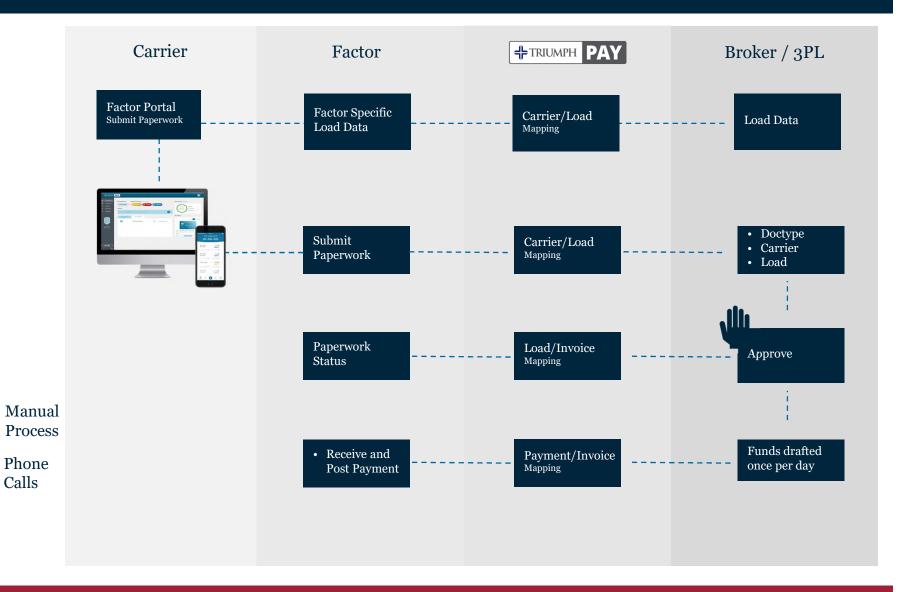
### **CURRENT MANUAL PROCESS**





### THE NETWORK IN ACTION







### THE ROADMAP



#### TriumphPay

#### HubTran

#### **PRESENTMENT**

- Carriers submitting paperwork to brokers for payment
- ✓ Image capture on mobile devices
- ✓ Upload in web portal
- ✓ Email delivery in unstructured data format
- ✓ Structured data integration into TMS, HubTran or accounting system
- Network factors submitting paperwork and receiving automated feedback from brokers
- Notice of Assignment and Letter of Release automation
- ✓ Completed
- In Process

#### **SETTLEMENT**

- Ability to settle the final charges on a load
- ✓ Workflow tools for brokers to process paperwork
- ✓ Email and unstructured data ingestion
- Export data back into broker's TMS and/or accounting system
- Automated approval engine (WIP)
- Factor automation for approval and verification of invoices (in production)

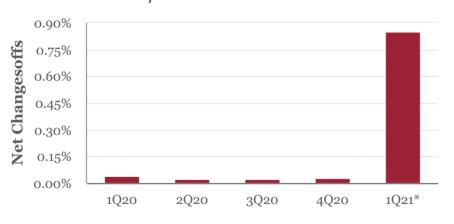
### **PAYMENT**

- Remittance of funds from payor to carrier via ACH, wire, or check
- ✓ Accelerated payment for a discount with rebate to payor
- Automated payment exports
- Factor automated cash application

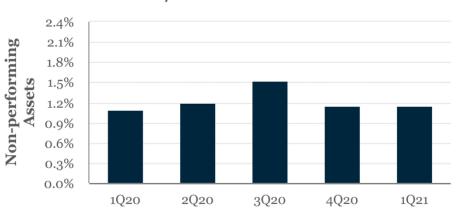
### **ASSET QUALITY**



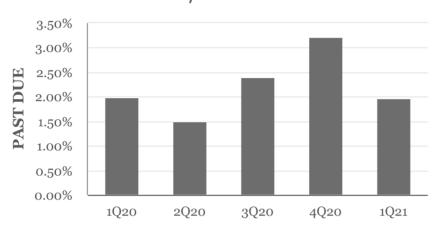
#### NCOs / AVERAGE LOANS



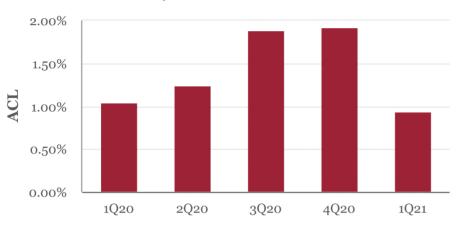
#### NPAs / TOTAL ASSETS



### PAST DUE / TOTAL LOANS



### **ACL / TOTAL LOANS**



### **COVID-19 EXPOSURE**



### Exposure to industries most impacted by COVID-19 as of March 31, 2021

| INDUSTRY                | TOTAL EXPOSURE1 (MILLIONS) | % OF GROSS LOANS | LOANS IN DEFERRAL |
|-------------------------|----------------------------|------------------|-------------------|
| Retail                  | \$188.0                    | 3.7%             | <b>\$</b> —       |
| Hospitality             | \$120.6                    | 2.4%             | \$22.2            |
| Energy                  | \$80.5                     | 1.6%             | <b>\$</b> —       |
| Health Care/Senior Care | \$39.2                     | 0.8%             | <b>\$</b> —       |
| Restaurants             | \$29.2                     | 0.6%             | \$6.7             |

| ENERGY                | TOTAL EXPOSURE <sup>1</sup> (MILLIONS) | RETAIL                            | TOTAL EXPOSURE1 (MILLIONS) |
|-----------------------|--|-----------------------------------|----------------------------|
| Equipment finance     | \$40.7                                 | Vehicle lending (DFP)             | \$64.5                     |
| Factoring             | \$26.6                                 | Retail real estate                | \$50.0                     |
| Asset-based lending   | \$4.7                                  | Factoring                         | \$26.6                     |
| Other                 | \$8.5                                  | Grocery and sundries <sup>2</sup> | \$26.2                     |
| No exposure to E&P or | reserve-based lending                  | Other                             | \$20.7                     |

<sup>&</sup>lt;sup>2</sup> Includes exposure to grocery, pharmacy, gas stations, convenience stores and pet stores.



<sup>&</sup>lt;sup>1</sup> On balance sheet loans and unfunded commitments to lend; excludes Paycheck Protection Program loans.

### **COVID-19 LOAN DEFERRALS**



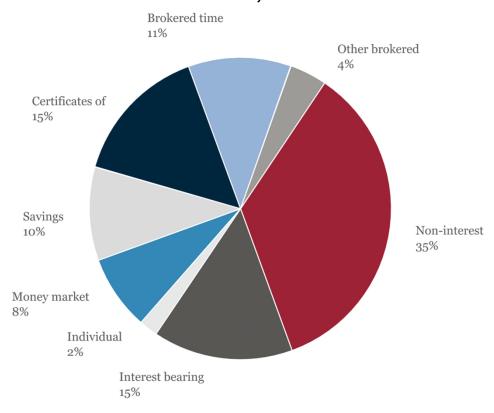
Loans modified for borrowers impacted by the COVID-19 pandemic have decreased from the prior quarter.

|                                      | BALANCE O<br>DEFE |             | TOTAL LOANS | % OF<br>PORTFOLIO |  |  |
|--------------------------------------|-------------------|-------------|-------------|-------------------|--|--|
| (Dollars in millions)                | 4Q20              | 1Q21        | 1Q21        | 1Q21              |  |  |
| Commercial real estate               | \$70.0            | \$71.7      | \$784.1     | 9%                |  |  |
| Construction, land development, land | \$18.8            | \$1.3       | \$223.8     | 1%                |  |  |
| 1-4 family residential               | \$1.1             | \$1.2       | \$142.9     | 1%                |  |  |
| Farmland                             | \$-               | \$—         | \$97.8      | -%                |  |  |
| Commercial                           | \$14.6            | \$11.1      | \$1,581.1   | 1%                |  |  |
| Factored receivables                 | \$-               | \$—         | \$1,208.7   | -%                |  |  |
| Consumer                             | \$0.1             | <b>\$</b> — | \$14.3      | -%                |  |  |
| Mortgage warehouse                   | \$-               | \$—         | \$1,031.7   | -%                |  |  |
| Total                                | \$104.6           | \$85.3      | \$5,084.5   | 2%                |  |  |

### **DEPOSIT MIX**







# Changes From June 30, 2019<sup>(1)</sup> to March 31, 2021:

- Non-interest bearing demand up \$953 million from 19% to 34% of deposit base
- CD balances down from 31% to 15% with an average cost of 1.04% in the current quarter
  - Cost of total deposits down by 75% from 1.14% to 0.28%

(1) June 30, 2019 is the quarter end prior to the strategic shift we announced during the second half of 2019.

### **FINANCIAL HIGHLIGHTS**



|   | As of and for the Three Months Ended |                      |                       |                  |                   |  |  |  |  |
|---|--------------------------------------|----------------------|-----------------------|------------------|-------------------|--|--|--|--|
| Key Metrics   | March 31,<br>2021                    | December 31,<br>2020 | September 30,<br>2020 | June 30,<br>2020 | March 31,<br>2020 |  |  |  |  |
| Performance ratios - annualized                           |                                      |                      |                       |                  |                   |  |  |  |  |
| Return on average assets                                  | 2.29%                                | 2.21%                | 1.65%                 | 0.99%            | (0.36%)           |  |  |  |  |
| Return on average tangible common equity (ROATCE) (1)     | 26.19%                               | 25.70%               | 19.43%                | 12.96%           | (4.09%)           |  |  |  |  |
| Yield on loans <sup>(2)</sup>                             | 7.24%                                | 7.20%                | 7.05%                 | 6.52%            | 7.22%             |  |  |  |  |
| Cost of total deposits                                    | 0.28%                                | 0.38%                | 0.56%                 | 0.79%            | 1.05%             |  |  |  |  |
| Net interest margin <sup>(2)</sup>                        | 6.06%                                | 6.20%                | 5.83%                 | 5.11%            | 5.63%             |  |  |  |  |
| Net non-interest expense to average assets                | 3.14%                                | 2.54%                | 3.23%                 | 2.40%            | 3.88%             |  |  |  |  |
| Adjusted net non-interest expense to average assets (1)   | 3.14%                                | 2.54%                | 3.17%                 | 3.11%            | 3.88%             |  |  |  |  |
| Efficiency ratio  | 62.57%                               | 55.95%               | 65.15%                | 62.56%           | 78.24%            |  |  |  |  |
| Adjusted efficiency ratio (1)                             | 62.57%                               | 55.95%               | 64.18%                | 70.75%           | 78.24%            |  |  |  |  |
| Asset Quality <sup>(3)</sup>                              |                                      |                      |                       |                  |                   |  |  |  |  |
| Non-performing assets to total assets                     | 1.15%                                | 1.15%                | 1.52%                 | 1.20%            | 1.09%             |  |  |  |  |
| ACL to total loans  | 0.94%                                | 1.92%                | 1.88%                 | 1.24%            | 1.04%             |  |  |  |  |
| Net charge-offs to average loans                          | 0.85%                                | 0.03%                | 0.02%                 | 0.02%            | 0.04%             |  |  |  |  |
| Capital <sup>(4)</sup>                                    |                                      |                      |                       |                  |                   |  |  |  |  |
| Tier 1 capital to average assets                          | 10.89%                               | 10.80%               | 10.75%                | 9.98%            | 9.62%             |  |  |  |  |
| Tier 1 capital to risk-weighted assets                    | 11.28%                               | 10.60%               | 10.32%                | 10.57%           | 9.03%             |  |  |  |  |
| Common equity tier 1 capital to risk-weighted assets      | 9.72%                                | 9.05%                | 8.72%                 | 8.84%            | 8.24%             |  |  |  |  |
| Total capital to risk-weighted assets                     | 13.58%                               | 13.03%               | 12.94%                | 13.44%           | 11.63%            |  |  |  |  |
| Per Share Amounts   |                                      |                      |                       |                  |                   |  |  |  |  |
| Book value per share                                      | \$ 28.90                             | \$ 27.42             | \$ 26.11              | \$ 25.28         | \$ 24.45          |  |  |  |  |
| Tangible book value per share (1)                         | \$ 21.34                             | \$ 19.78             | \$ 18.38              | \$ 17.59         | \$ 16.64          |  |  |  |  |
| Basic earnings (loss) per common share                    | \$ 1.34                              | \$ 1.27              | \$ 0.89               | \$ 0.56          | \$ (0.18)         |  |  |  |  |
| Diluted earnings (loss) per common share                  | \$ 1.32                              | \$ 1.25              | \$ 0.89               | \$ 0.56          | \$ (0.18)         |  |  |  |  |
| Adjusted diluted earnings per common share <sup>(1)</sup> | \$ 1.32                              | \$ 1.25              | \$ 0.91               | \$ 0.25          | \$ (0.18)         |  |  |  |  |

<sup>1)</sup> Reconciliations of non-GAAP financial measures can be found at the end of the presentation. Adjusted metrics exclude material gains and expenses related to acquisition-related activities, net of tax where applicable.
2) Includes discount accretion on purchased loans of \$3,501 in 1Q21, \$2,334 in 4Q20, \$4,104 in 3Q20, \$2,139 in 2Q20, and \$2,134 in 1Q20 (dollars in thousands). 3) Asset quality ratios exclude loans held for sale, except for nonperforming assets. 4) Current quarter ratios are preliminary

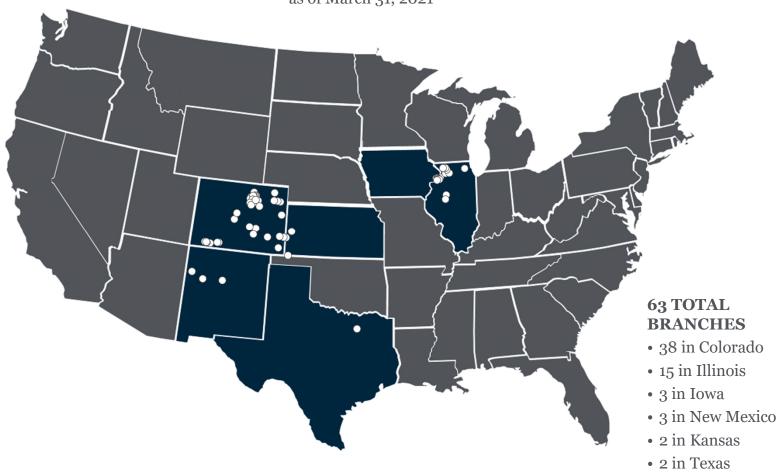


### PLATFORM OVERVIEW – BRANCH NETWORK



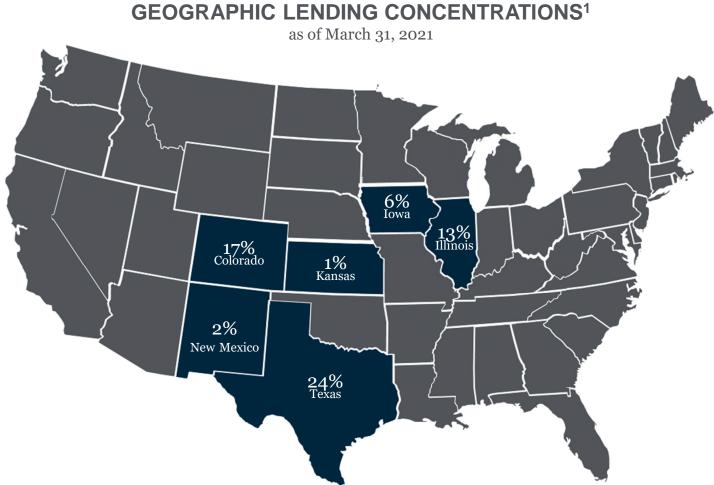
#### **BRANCH LOCATIONS**

as of March 31, 2021



### PLATFORM OVERVIEW – LENDING





<sup>&</sup>lt;sup>1</sup> States with a physical branch presence. Excludes factored receivables



### **COVID-19 RESPONSE**



We are supporting our customers and communities affected by the COVID-19 pandemic.

Loan payment deferral program and participation in the Paycheck Protection Program (PPP).

- As of March 31, 2021, our balance sheet reflected short-term deferrals on outstanding loan balances of \$85.3 million to assist customers impacted by COVID-19. These deferred balances carried accrued interest of \$0.5 million and the modifications were not considered troubled debt restructurings.
- During the three months ended March 31, 2021, we originated \$83.5 million of PPP loans. As of March 31, 2021, we carried 2,670 PPP loans with a total balance of \$237.3 million classified as commercial loans. We recognized \$1.1 million in fees from the SBA on PPP loans during the three months ended March 31, 2021 and carry \$6.6 million of deferred fees on PPP loans at quarter end. The remaining fees will be amortized over the respective lives of the loans.

We continue to invest in, serve, and care for our communities. Local teams have made donations and purchased meals for those in need, including first responders.

Most branches remain open with drive-through access and newly re-opened lobby access.

The majority of our non-retail staff team members are working from home with minimal impact to our operations and service levels.

## NON-GAAP FINANCIAL RECONCILIATION



| Metrics and non-GAAP financial reconciliation        | As of and for the Three Months Ended |            |    |               |    |           |          |            |           |            |
|--|--------------------------------------|------------|----|---------------|----|-----------|----------|------------|-----------|------------|
|  | March 31, December 31,               |            |    | September 30, |    |           | June 30, |            | March 31, |            |
| (Dollars in thousands, except per share amounts)     |                                      | 2021       | _  | 2020          | _  | 2020      | _        | 2020       | _         | 2020       |
| Net income available to common stockholders          | \$                                   | 33,122     | \$ | 31,328        | \$ | 22,005    | \$       | 13,440     | \$        | (4,450)    |
| Transaction costs                                    |                                      | _          |    | _             |    | 827       |          | _          |           |            |
| Gain on sale of subsidiary or division               |                                      | _          |    | _             |    | _         |          | (9,758)    |           | _          |
| Tax effect of adjustments                            |                                      |            |    |               |    | (197)     |          | 2,451      |           |            |
| Adjusted net income available to common stockholders | \$                                   | 33,122     | \$ | 31,328        | \$ | 22,635    | \$       | 6,133      | \$        | (4,450)    |
| Weighted average shares outstanding - diluted        |                                      | 25,171     |    | 25,053        |    | 24,802    |          | 24,074     |           | 24,314     |
| Adjusted diluted earnings per common share           | \$                                   | 1.32       | \$ | 1.25          | \$ | 0.91      | \$       | 0.25       | \$        | (0.18)     |
| Average total stockholders' equity                   | \$                                   | 746,849    | \$ | 720,892       | \$ | 688,327   | \$       | 610,258    | \$        | 627,369    |
| Average preferred stock liquidation preference       |                                      | (45,000)   |    | (45,000)      |    | (45,000)  |          | (5,934)    |           | _          |
| Average total common stockholders' equity            |                                      | 701,849    |    | 675,892       |    | 643,327   |          | 604,324    |           | 627,369    |
| Average goodwill and other intangibles               |                                      | (188,980)  |    | (191,017)     |    | (192,682) |          | (187,255)  |           | (189,359)  |
| Average tangible common stockholders' equity         | \$                                   | 512,869    | \$ | 484,875       | \$ | 450,645   | \$       | 417,069    | \$        | 438,010    |
| Net income (loss)                                    | \$                                   | 33,122     | \$ | 31,328        | \$ | 22,005    | \$       | 13,440     | \$        | (4,450)    |
| Average tangible common equity                       | •                                    | 512,869    | -  | 484,875       |    | 450,645   |          | 417,069    |           | 438,010    |
| Return on average tangible common equity             |                                      | 26.19 %    |    | 25.70 %       |    | 19.43 %   |          | 12.96 %    |           | (4.09)%    |
| Adjusted efficiency ratio:                           |                                      |            |    |               |    |           |          |            |           |            |
| Net interest income                                  | \$                                   | 83,020     | \$ | 83,598        | \$ | 74,379    | \$       | 64,251     | \$        | 62,500     |
| Non-interest income                                  |                                      | 14,291     |    | 22,386        |    | 10,493    |          | 20,029     |           | 7,477      |
| Operating revenue                                    |                                      | 97,311     |    | 105,984       |    | 84,872    | _        | 84,280     |           | 69,977     |
| Gain on sale of subsidiary or division               |                                      | · <u> </u> |    | · <u> </u>    |    | · —       |          | (9,758)    |           | · <u> </u> |
| Adjusted operating revenue                           | \$                                   | 97,311     | \$ | 105,984       | \$ | 84,872    | \$       | 74,522     | \$        | 69,977     |
| Non-interest expenses                                | \$                                   | 60,892     | \$ | 59,298        | \$ | 55,297    | \$       | 52,726     | \$        | 54,753     |
| Transaction costs                                    | •                                    | · —        | •  | · —           | •  | (827)     | ·        | · <u> </u> | •         | · —        |
| Adjusted non-interest expense                        | \$                                   | 60,892     | \$ | 59,298        | \$ | 54,470    | \$       | 52,726     | \$        | 54,753     |
| Adjusted efficiency ratio                            |                                      | 62.57 %    | _  | 55.95 %       | _  | 64.18 %   |          | 70.75 %    | _         | 78.24 %    |

## NON-GAAP FINANCIAL RECONCILIATION



| CDollars in thousands, except per share amounts   CDOLLars in thousands, except per share assets ratio   CDOLLars in thousands, except per share   CDOLLars in thousands, except per   | Metrics and non-GAAP financial reconciliation (cont'd)     | As of and for the Three Months Ended |           |    |           |    |           |    |           |    |           |
|--|--|--------------------------------------|-----------|----|-----------|----|-----------|----|-----------|----|-----------|
| Collars in thousands, except per share amounts)   Adjusted net non-interest expenses to average assets ratio:   Non-interest expenses   \$60,892   |  | _                                    | ,         | D  | ,         | S  |           |    | ,         |    | March 31, |
| Adjusted net non-interest expenses   \$60,892   \$59,298   \$55,297   \$52,726   \$54,755     Transaction costs  | (Dollars in thousands, except per share amounts)           |                                      | 2021      |    | 2020      |    | 2020      |    | 2020      |    | 2020      |
| Non-interest expenses         \$ 60,892         \$ 59,298         \$ 55,297         \$ 52,726         \$ 54,755           Transaction costs         —  | (Dollars in thousands, except per share amounts)           |                                      |           |    |           |    |           |    |           |    |           |
| Transaction costs         —         —         (827)         —         —           Adjusted non-interest expense         60,892         59,298         54,470         52,726         54,75           Total non-interest income         14,291         22,386         10,493         20,029         7,47           Adjusted non-interest income         \$14,291         \$2,386         \$10,493         \$10,271         \$7,47           Adjusted net non-interest expenses         \$46,601         \$36,912         \$43,977         \$42,455         \$47,27           Average total assets         \$6,013,668         \$5,788,549         \$5,518,708         \$5,487,072         \$4,906,54           Adjusted net non-interest expense to average assets ratio         3.14%         2.54%         3.17%         3.11%         3.8           Total stockholders' equity         \$764,004         \$726,781         \$693,842         \$656,871         \$589,34           Preferred stock liquidation preference         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,   | Adjusted net non-interest expense to average assets ratio: |                                      |           |    |           |    |           |    |           |    |           |
| Adjusted non-interest expense         60,892         59,298         54,470         52,726         54,75           Total non-interest income         14,291         22,386         10,493         20,029         7,47           Gain on sale of subsidiary or division         ————————————————————————————————————   | Non-interest expenses                                      | \$                                   | 60,892    | \$ | 59,298    | \$ | 55,297    | \$ | 52,726    | \$ | 54,753    |
| Total non-interest income         14,291         22,386         10,493         20,029         7,47           Gain on sale of subsidiary or division         —         —         —         —         (9,758)         —           Adjusted non-interest income         \$14,291         \$22,386         \$10,493         \$10,271         \$7,47           Adjusted net non-interest expenses         \$46,601         \$36,912         \$43,977         \$42,455         \$47,27           Average total assets         \$6,013,668         \$5,788,549         \$5,518,708         \$5,487,072         \$4,906,54           Adjusted net non-interest expense to average assets ratio         3.14%         2.54%         3.17%         3.11%         3.8           Total stockholders' equity         \$764,004         \$726,781         \$693,842         \$656,871         \$589,34           Preferred stock liquidation preference         (45,000)  | Transaction costs  |                                      | _         |    |           |    | (827)     |    | _         |    | _         |
| Gain on sale of subsidiary or division         —   | Adjusted non-interest expense                              | _                                    | 60,892    |    | 59,298    |    | 54,470    |    | 52,726    |    | 54,753    |
| Adjusted non-interest income         \$ 14,291         \$ 22,386         \$ 10,493         \$ 10,271         \$ 7,47           Adjusted net non-interest expenses         \$ 46,601         \$ 36,912         \$ 43,977         \$ 42,455         \$ 47,27           Average total assets         \$ 6,013,668         \$ 5,788,549         \$ 5,518,708         \$ 5,487,072         \$ 4,906,54           Adjusted net non-interest expense to average assets ratio         \$ 764,004         \$ 726,781         \$ 693,842         \$ 656,871         \$ 589,34           Preferred stock liquidation preference         (45,000)         (   | Total non-interest income                                  |                                      | 14,291    |    | 22,386    |    | 10,493    |    | 20,029    |    | 7,477     |
| Adjusted net non-interest expenses \$46,601 \$36,912 \$43,977 \$42,455 \$47,277 \$42,457 \$47 | Gain on sale of subsidiary or division                     |                                      | _         |    | _         |    | _         |    | (9,758)   |    | _         |
| Average total assets         \$ 6,013,668         \$ 5,788,549         \$ 5,518,708         \$ 5,487,072         \$ 4,906,54           Adjusted net non-interest expense to average assets ratio         3.14%         2.54%         3.17%         3.11%         3.8           Total stockholders' equity         \$ 764,004         \$ 726,781         \$ 693,842         \$ 656,871         \$ 589,34           Preferred stock liquidation preference         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         -           Total common stockholders' equity         719,004         681,781         648,842         611,871         589,34           Goodwill and other intangibles         (188,006)         (189,922)         (192,041)         (186,162)         (188,200)           Tangible common stockholders' equity         \$ 530,998         \$ 491,859         \$ 456,801         \$ 425,709         \$ 401,13           Common shares outstanding at end of period         24,883         24,868         24,852         24,203         24,10           Tangible book value per share         \$ 6,099,628         \$ 5,935,791         \$ 5,836,787         \$ 5,617,493         \$ 5,353,72           Goodwill and other intangibles         (188,006)         (189,922)         (192,041)         (186,162)         (  | Adjusted non-interest income                               | \$                                   | 14,291    | \$ | 22,386    | \$ | 10,493    | \$ | 10,271    | \$ | 7,477     |
| Adjusted net non-interest expense to average assets ratio  3.14%  2.54%  3.17%  3.11%  3.8  Total stockholders' equity  Preferred stock liquidation preference  (45,000)  (45,00   | Adjusted net non-interest expenses                         | \$                                   | 46,601    | \$ | 36,912    | \$ | 43,977    | \$ | 42,455    | \$ | 47,276    |
| Total stockholders' equity         \$ 764,004         \$ 726,781         \$ 693,842         \$ 656,871         \$ 589,344           Preferred stock liquidation preference         (45,000)         (45,000)         (45,000)         (45,000)         (45,000)         -           Total common stockholders' equity         719,004         681,781         648,842         611,871         589,34*           Goodwill and other intangibles         (188,006)         (189,922)         (192,041)         (186,162)         (188,206)           Tangible common stockholders' equity         \$ 530,998         \$ 491,859         \$ 456,801         \$ 425,709         \$ 401,13           Common shares outstanding at end of period         24,883         24,868         24,852         24,203         24,10           Tangible book value per share         \$ 21.34         \$ 19.78         \$ 18.38         \$ 17.59         \$ 16.6           Total assets at end of period         \$ 6,099,628         \$ 5,935,791         \$ 5,836,787         \$ 5,617,493         \$ 5,353,72           Goodwill and other intangibles         (188,006)         (189,922)         (192,041)         (186,162)         (188,206)           Tangible assets at period end         \$ 5,911,622         \$ 5,745,869         \$ 5,644,746         \$ 5,431,331         \$ 5,165,52  | Average total assets                                       | \$                                   | 6,013,668 | \$ | 5,788,549 | \$ | 5,518,708 | \$ | 5,487,072 | \$ | 4,906,547 |
| Preferred stock liquidation preference         (45,000)         (45,000)         (45,000)         (45,000)         -           Total common stockholders' equity         719,004         681,781         648,842         611,871         589,34           Goodwill and other intangibles         (188,006)         (189,922)         (192,041)         (186,162)         (188,20)           Tangible common stockholders' equity         \$530,998         \$491,859         \$456,801         \$425,709         \$401,13           Common shares outstanding at end of period         24,883         24,868         24,852         24,203         24,10           Tangible book value per share         \$6,099,628         \$5,935,791         \$5,836,787         \$5,617,493         \$5,353,72           Goodwill and other intangibles         (188,006)         (189,922)         (192,041)         (186,162)         (188,20)           Tangible assets at period end         \$5,911,622         \$5,745,869         \$5,644,746         \$5,431,331         \$5,165,52   | Adjusted net non-interest expense to average assets ratio  | _                                    | 3.14%     |    | 2.54%     |    | 3.17%     |    | 3.11%     |    | 3.88%     |
| Total common stockholders' equity         719,004         681,781         648,842         611,871         589,34           Goodwill and other intangibles         (188,006)         (189,922)         (192,041)         (186,162)         (188,200)           Tangible common stockholders' equity         \$530,998         \$491,859         \$456,801         \$425,709         \$401,13           Common shares outstanding at end of period         24,883         24,868         24,852         24,203         24,10           Tangible book value per share         \$21.34         \$19.78         \$18.38         \$17.59         \$16.6           Total assets at end of period         \$6,099,628         \$5,935,791         \$5,836,787         \$5,617,493         \$5,353,72           Goodwill and other intangibles         (188,006)         (189,922)         (192,041)         (186,162)         (188,200)           Tangible assets at period end         \$5,911,622         \$5,745,869         \$5,644,746         \$5,431,331         \$5,165,522  | Total stockholders' equity                                 | \$                                   | 764,004   | \$ | 726,781   | \$ | 693,842   | \$ | 656,871   | \$ | 589,347   |
| Goodwill and other intangibles         (188,006)         (189,922)         (192,041)         (186,162)         (188,200)           Tangible common stockholders' equity         \$530,998         \$491,859         \$456,801         \$425,709         \$401,13           Common shares outstanding at end of period         24,883         24,868         24,852         24,203         24,10           Tangible book value per share         \$21.34         \$19.78         \$18.38         \$17.59         \$16.6           Total assets at end of period         \$6,099,628         \$5,935,791         \$5,836,787         \$5,617,493         \$5,353,72           Goodwill and other intangibles         (188,006)         (189,922)         (192,041)         (186,162)         (188,200)           Tangible assets at period end         \$5,911,622         \$5,745,869         \$5,644,746         \$5,431,331         \$5,165,522   | Preferred stock liquidation preference                     |                                      | (45,000)  |    | (45,000)  |    | (45,000)  |    | (45,000)  |    | _         |
| Tangible common stockholders' equity         \$ 530,998         \$ 491,859         \$ 456,801         \$ 425,709         \$ 401,13           Common shares outstanding at end of period         24,883         24,868         24,852         24,203         24,10           Tangible book value per share         \$ 21.34         \$ 19.78         \$ 18.38         \$ 17.59         \$ 16.6           Total assets at end of period         \$ 6,099,628         \$ 5,935,791         \$ 5,836,787         \$ 5,617,493         \$ 5,353,72           Goodwill and other intangibles         (188,006)         (189,922)         (192,041)         (186,162)         (188,200)           Tangible assets at period end         \$ 5,911,622         \$ 5,745,869         \$ 5,644,746         \$ 5,431,331         \$ 5,165,522  | Total common stockholders' equity                          | _                                    | 719,004   |    | 681,781   |    | 648,842   |    | 611,871   |    | 589,347   |
| Common shares outstanding at end of period         24,883         24,868         24,852         24,203         24,10           Tangible book value per share         \$ 21.34         \$ 19.78         \$ 18.38         \$ 17.59         \$ 16.6           Total assets at end of period         \$ 6,099,628         \$ 5,935,791         \$ 5,836,787         \$ 5,617,493         \$ 5,353,72           Goodwill and other intangibles         (188,006)         (189,922)         (192,041)         (186,162)         (188,200)           Tangible assets at period end         \$ 5,911,622         \$ 5,745,869         \$ 5,644,746         \$ 5,431,331         \$ 5,165,52  | Goodwill and other intangibles                             |                                      | (188,006) |    | (189,922) |    | (192,041) |    | (186,162) |    | (188,208) |
| Tangible book value per share         \$ 21.34         \$ 19.78         \$ 18.38         \$ 17.59         \$ 16.60           Total assets at end of period Goodwill and other intangibles         \$ 6,099,628         \$ 5,935,791         \$ 5,836,787         \$ 5,617,493         \$ 5,353,72           Goodwill and other intangibles         (188,006)         (189,922)         (192,041)         (186,162)         (188,200)           Tangible assets at period end         \$ 5,911,622         \$ 5,745,869         \$ 5,644,746         \$ 5,431,331         \$ 5,165,52   | Tangible common stockholders' equity                       | \$                                   | 530,998   | \$ | 491,859   | \$ | 456,801   | \$ | 425,709   | \$ | 401,139   |
| Total assets at end of period \$ 6,099,628 \$ 5,935,791 \$ 5,836,787 \$ 5,617,493 \$ 5,353,72<br>Goodwill and other intangibles (188,006) (189,922) (192,041) (186,162) (188,200<br>Tangible assets at period end \$ 5,911,622 \$ 5,745,869 \$ 5,644,746 \$ 5,431,331 \$ 5,165,52  | Common shares outstanding at end of period                 |                                      | 24,883    |    | 24,868    |    | 24,852    |    | 24,203    |    | 24,101    |
| Goodwill and other intangibles       (188,006)       (189,922)       (192,041)       (186,162)       (188,200)         Tangible assets at period end       \$ 5,911,622       \$ 5,745,869       \$ 5,644,746       \$ 5,431,331       \$ 5,165,52   | Tangible book value per share                              | \$                                   | 21.34     | \$ | 19.78     | \$ | 18.38     | \$ | 17.59     | \$ | 16.64     |
| Tangible assets at period end \$ 5,911,622 \$ 5,745,869 \$ 5,644,746 \$ 5,431,331 \$ 5,165,52  | Total assets at end of period                              | \$                                   | 6,099,628 | \$ | 5,935,791 | \$ | 5,836,787 | \$ | 5,617,493 | \$ | 5,353,729 |
|  | Goodwill and other intangibles                             |                                      | (188,006) |    | (189,922) |    | (192,041) |    | (186,162) |    | (188,208) |
|  | Tangible assets at period end                              | \$                                   | 5,911,622 | \$ | 5,745,869 | \$ | 5,644,746 | \$ | 5,431,331 | \$ | 5,165,521 |
| rangible common stockholders equity ratio 8.98% 8.56% 8.09% 7.84% 7.7  | Tangible common stockholders' equity ratio                 | _                                    | 8.98%     |    | 8.56%     |    | 8.09%     |    | 7.84%     |    | 7.77%     |